UPSC CSE (Main) 2018 General Studies Paper-IV

SECTION A

Q1. (a) State the three basic values, universal in nature, in the context of civil services and bring out their importance.

(150 words) [10]

Approach to question:

The three basic values, universal in nature, in the context of civil services are as follows:

- **1. Integrity:** Upholding honesty, transparency, and ethical conduct in all aspects of governance, ensuring public trust and accountability.
- 2. **Impartiality:** Treating all individuals fairly and equally, without favoritism or bias, to promote justice and create a level playing field.

Importance:

- **1.** These values establish a strong foundation for a corruption-free and efficient civil service system.
- **2.** They inspire public confidence and trust in the government's actions, fostering a harmonious and participatory society.
- **3.** By adhering to these values, civil servants can ensure the effective and impartial delivery of public services, leading to the overall welfare and development of the nation.

Answer:

In the context of civil services, three basic universal values are often emphasized, and their importance lies in promoting ethical and effective governance:

1. **Integrity:** Integrity refers to the adherence to moral and ethical principles, honesty, and sincerity in one's actions and decisions.

It is crucial for civil servants to uphold integrity as it ensures transparency, accountability, and public trust in the functioning of the government.

2. **Impartiality:** Impartiality signifies the absence of favoritism, bias, or prejudice in the execution of official duties.

Civil servants must treat all individuals equally, irrespective of their social, economic, or political status, and make decisions based on merit, justice, and the rule of law.

3. Commitment to the public interest: Civil servants are duty-bound to prioritize the welfare and interests of the public above personal or sectional interests.

Their actions should be guided by the pursuit of the common good and the betterment of society as a whole.

The importance of these three basic values in civil services cannot be overstated. They form the foundation of a robust and accountable administrative system. Integrity, impartiality, and commitment to the public interest foster trust, credibility, and legitimacy in the government's actions.

Q1. (b) Distinguish between the "Code of ethics" and the "Code of conduct" with suitable examples. (150 words) [10]

Approach to question:

Differences between the "Code of ethics" and the "Code of conduct":

- 1. **Definition:** The Code of ethics outlines fundamental principles and values guiding ethical behaviour in a profession or organization. The Code of conduct provides specific guidelines and rules for behaviour in day-to-day operations.
- 2. **Purpose:** The Code of ethics establishes ethical standards and promotes ethical decision-making. The Code of conduct focuses on regulating behaviour and ensuring compliance with organizational policies.

In summary, while the code of ethics sets ethical principles and values, the code of conduct translates those principles into specific rules for behaviour within an organization.

Answer:

Distinguishing between the "Code of Ethics" and the "Code of Conduct"

1. Definition:

Code of Ethics: It is a set of principles or values that guide the ethical behaviour and decision-making of individuals or organizations.

Code of Conduct: It is a set of rules or guidelines that dictate the acceptable behaviour and actions of individuals within a specific organization or profession.

2. Focus:

Code of Ethics: It primarily focuses on the moral values and principles that govern the actions and decisions of individuals.

Code of Conduct: It primarily focuses on outlining specific behavioural expectations and rules that

individuals must adhere to within a particular setting, such as a workplace or professional organization.

3. Scope:

Code of Ethics: It encompasses broader ethical considerations, including honesty, integrity, respect, fairness, and transparency.

Code of Conduct: It focuses on specific behaviours, actions, and policies that are deemed appropriate or inappropriate within a particular context.

In conclusion, while both the Code of Ethics and the Code of Conduct play essential roles in guiding behaviour, the key distinction lies in their focus and scope. The Code of Ethics is broader, focusing on moral principles and values, while the Code of Conduct provides specific guidelines for behaviour in a particular context.

Q2. (a) What is mean by public interest? What are the principles and procedures to be followed by the civil servants in public interest? (150 words) [10]

Approach to question:

Public interest refers to the welfare and well-being of the general public. The principles and procedures followed by civil servants in public interest include:

- **1.** Upholding the rule of law and the constitution.
- **2.** Ensuring transparency, accountability, and integrity in decision-making.
- **3.** Serving the public impartially and without discrimination.
- **4.** Promoting efficient and effective use of public resources.
- 5. Continuously updating knowledge and skills to meet evolving public needs.

Answer:

Public interest refers to the welfare and well-being of the general public. It is a concept that emphasizes the common good and the overall benefit of society. In the context of civil servants, public interest entails making decisions and taking actions that prioritize the needs and aspirations of the people they serve. To uphold public interest effectively, civil servants are guided by a set of principles and procedures. The following points outline these principles and procedures:

- 1. Accountability: Civil servants are accountable to the public for their actions and decisions. They must act in a transparent manner and be answerable for the outcomes of their work.
- 2. Impartiality: Civil servants must be impartial and unbiased in their decision-making process..
- **3. Integrity:** Civil servants must maintain the highest standards of integrity and ethical conduct.
- 4. **Professionalism:** Civil servants are expected to possess the necessary expertise and competence to carry out their duties effectively.

In conclusion, public interest encompasses the well-being of society as a whole. Civil servants play a vital role in upholding public interest through their adherence to principles such as accountability, impartiality, integrity, and professionalism

Q2. (b) "The Right to Information Act is not all about citizens" empowerment alone, it essentially redefines the concept of accountability. Discuss. (150 words) [10]

Approach to question:

- **1.** The Right to Information Act (RTI) empowers citizens by granting them access to information held by public authorities.
- 2. However, the Act goes beyond citizen empowerment and fundamentally redefines the concept of accountability.
- **3.** By providing a mechanism for citizens to demand information, the RTI Act holds public authorities accountable for their actions and decisions.
- **4.** It establishes transparency and openness in governance, making public officials more responsible and answerable to the people they serve.

Answer:

The Right to Information Act (RTI) is an important legislation that plays a crucial role in empowering citizens and redefining the concept of accountability in India. While citizen empowerment is a significant aspect of the RTI, it goes beyond that and fundamentally transforms the idea of accountability. The following points elaborate on this perspective:

- **1. Transparency:** The RTI Act ensures transparency in governance by granting citizens the right to access information held by public authorities.
- 2. **Public Scrutiny:** The Act encourages citizens to actively participate in governance by enabling them to scrutinize the actions of public authorities.
- **3. Reducing Corruption:** The RTI Act acts as a deterrent to corruption by exposing instances of malpractice and ensuring that public officials are accountable for their actions.

In conclusion, the Right to Information Act not only empowers citizens but also redefines the concept of accountability. It promotes transparency, public scrutiny, and institutional accountability, thereby reducing corruption and strengthening democracy. The Act plays a pivotal role in transforming governance by making it more transparent, participatory, and accountable to the citizens it serves.

Q3. (a) What is mean by conflict of interest? Illustrate with examples, the difference between the actual and potential conflicts of interest. (150 words) [10]

Approach to question:

Meaning of Conflict of Interest:

- 1. Conflict of interest refers to a situation where an individual or organization's personal or financial interests interfere with their duty to act in the best interest of another party.
- 2. It arises when there is a clash between personal gain and professional responsibility.

Difference between Actual and Potential Conflicts of Interest:

- 1. Actual conflict: In this case, there is a clear and existing conflict between personal interests and professional duties, often involving unethical behaviour.
- 2. Potential conflict: Here, there is a possibility of a conflict arising in the future, even if it hasn't materialized yet, and precautions must be taken to prevent any bias or compromised decision-making.

Answer:

Conflict of interest refers to a situation where an individual or entity is in a position where their personal interests or loyalties may clash with their professional responsibilities or obligations. Here are the key points that explain the concept of conflict of interest and highlight the differences between actual and potential conflicts of interest:

- 1. **Definition:** Conflict of interest refers to a situation where personal interests interfere with the objective fulfillment of professional duties.
- 2. Examples of actual conflicts of interest:
 - (a) A government official accepting bribes or kickbacks to make decisions favouring a particular company or individual.
 - (b) A financial advisor recommending investments to clients based on personal gain rather than their clients' best interests.
- **3.** Examples of potential conflicts of interest: A journalist reporting on a company while also owning shares in that company.

4. Importance of addressing conflicts of interest:

- (a) Conflicts of interest can erode public trust, undermine fairness, and lead to biased decision-making.
- (b) Organizations and individuals should establish policies and mechanisms to identify, disclose, and manage conflicts of interest effectively.

In conclusion, conflict of interest arises when personal interests clash with professional responsibilities, potentially compromising impartiality and objectivity.

Q3. (b) "In looking for people to hire, you look for three qualities: integrity, intelligence and energy. And if they do not have the first, the other two will kill you". – Warren Buffett

What do you understand by this statement in the present-day scenario? Explain.

(150 words) [10]

Approach to question:

- **1.** Warren Buffett's statement highlights the importance of integrity, intelligence, and energy in the process of hiring individuals.
- 2. Integrity refers to ethical behaviour and trustworthiness, which are crucial for maintaining a positive work environment and building strong relationships.
- **3.** Intelligence represents not only intellectual capacity but also the ability to think critically, solve problems, and adapt to changing circumstances.
- **4.** Energy denotes enthusiasm, motivation, and a strong work ethic, which are essential for productivity and success.
- 5. Therefore, organizations should prioritize hiring individuals with integrity, intelligence, and energy to ensure long-term success and avoid potential pitfalls.

Answer:

In the present-day scenario, the statement by Warren Buffett, "In looking for people to hire, you look for three qualities: integrity, intelligence, and energy. And if they do not have the first, the other two will kill you," holds significant relevance. Let us understand its meaning and implications in the following points:

- 1. **Integrity:** Integrity refers to the moral and ethical principles that guide a person's behavior. It encompasses honesty, trustworthiness, and a strong sense of values.
- 2. Intelligence: Intelligence encompasses not just intellectual abilities but also critical thinking, problem-solving skills, and the ability to adapt to changing circumstances.
- **3. Energy:** Energy refers to the passion, enthusiasm, and drive individuals bring to their work. It is the motivation to excel, go the extra mile, and continuously improve.
- **4. Interdependence:** Warren Buffett's statement highlights the interdependence of these three qualities.
- **5. Holistic evaluation:** This statement emphasizes the importance of evaluating job applicants holistically, considering all three qualities.

In conclusion, Warren Buffett's statement underscores the significance of integrity, intelligence, and energy in the present-day scenario. These qualities are interdependent, and without integrity, the other two qualities may lead to detrimental outcomes. Organizations should prioritize hiring individuals with all three qualities to ensure ethical conduct, intelligent decision-making, and a motivated workforce.

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- Q4. (a) "In doing a good thing, everything is permitted which is not prohibited expressly or by clear implication". Examine the statement with suitable examples in the context of a public servant discharging his/her duties. (150 words) [10]

Approach to question:

- **1.** The statement implies that a public servant is allowed to take any action that is not explicitly prohibited or impliedly prohibited in the discharge of their duties.
- 2. For example, a public servant may use reasonable force to maintain law and order during a protest, as long as it is not expressly prohibited or goes beyond the limits of necessity.
- 3. Similarly, a public servant may use discretion in decision-making, as long as it is not explicitly prohibited or goes against the principles of fairness and transparency.
- 4. However, this statement does not grant absolute freedom to public servants, as they are still bound by the principles of law, ethics, and accountability.
- 5. Therefore, while there may be some leeway in interpreting the statement, public servants must always act within the boundaries of legality and public interest.

Answer:

The statement "In doing a good thing, everything is permitted which is not prohibited expressly or by clear implication" implies that, when performing a morally or socially beneficial action, individuals have a certain degree of flexibility unless specific laws or ethical principles explicitly forbid certain actions. Let us examine this statement further with suitable examples:

- 1. Broad Decision-Making Authority: Public servants, such as administrative officers, possess the authority to make decisions for efficient governance. For instance, an officer can grant permissions for organizing a public event unless it is expressly prohibited, and it aligns with the larger objective of fostering cultural activities.
- 2. Resource Allocation and Utilization: Public servants have the discretion to allocate and utilize resources for public welfare. Suppose a government official responsible for disaster management decides to use funds designated for relief efforts to rehabilitate affected areas. As long as it aligns with the public interest, this decision would be permissible.

However, it's crucial to note that this principle should be applied judiciously, and individuals in such roles should exercise discretion, keeping the broader ethical and legal context in mind. Acting in the name of the greater good should not be used as a carte blanche to engage in unethical behaviour or violate fundamental rights. In many cases, professional codes of ethics, legal frameworks, and organizational policies provide guidance to public servants in navigating these situations, ensuring they balance their duties with ethical and legal constraints.

Q4. (b) With regard to the morality of actions, one view is that means is of paramount importance and the other view is that the ends justify the means. Which view do you think is more appropriate? Justify your answer. (150 words) [10]

Approach to question:

- **1.** Both views on the morality of actions have their merits, but ultimately, the view that means are of paramount importance is more appropriate.
- 2. Prioritizing the means ensures ethical conduct, promoting fairness, justice, and respect for human rights.
- **3.** Focusing solely on the ends justifies unethical actions, potentially leading to harmful consequences and erosion of moral values.
- **4.** Emphasizing the means encourages accountability and integrity, fostering trust and building a strong ethical foundation in society.

Answer:

The debate surrounding the morality of actions often revolves around the conflicting viewpoints of whether the means or the ends of an action hold greater significance.

In this answer, we will analyze both perspectives and provide a justification for the view that places means as of paramount importance.

View 1: Means are of paramount importance

Ethical considerations: This perspective argues that the means employed to achieve an end should adhere to ethical principles and moral standards.

View 2: Ends justify the means

Utilitarian perspective: This viewpoint suggests that the consequences or outcomes of an action are of utmost importance, as long as the overall outcome maximizes happiness or utility.

While the ends might hold allure in certain situations, it is the means that provide the foundation for ethical conduct and sustainable progress.

Prioritizing means ensures consistency in moral decisionmaking and avoids the slippery slope of justifying any means to achieve desired ends.

Considering the ethical, long-term, and social implications, it is clear that the view placing means as of paramount importance is more appropriate.

Q5. (a) Suppose the Government of India is thinking of constructing a dam in a mountain valley bond by forests and inhabited by ethnic communities. What rational policy should it resort to in dealing with unforeseen contingencies. (150 words) [10]

Approach to question:

Rational policies for dealing with unforeseen contingencies in constructing a dam in a mountain valley:

- **1.** Comprehensive Environmental Impact Assessment (EIA) to assess potential risks to forests and ethnic communities.
- 2. Implementation of effective rehabilitation and resettlement plans to minimize the adverse impact on affected communities.
- **3.** Regular monitoring and evaluation to address any unforeseen environmental or social issues.
- **4.** Incorporation of flexible and adaptive management strategies to respond to unforeseen contingencies.
- **5.** Engagement with local communities and stakeholders to ensure their participation and address concerns promptly.

Answer:

Rational Policy for Dealing with Unforeseen Contingencies in Constructing a Dam in a Mountain Valley Bond by Forests and Inhabited by Ethnic Communities:

- 1. Comprehensive Environmental Impact Assessment (EIA): Conduct an in-depth EIA to assess the potential environmental and social impacts of the dam construction on the forest ecosystem, biodiversity, and ethnic communities.
- 2. Consultation and Participation: Engage in extensive consultation with the affected ethnic communities to understand their concerns, aspirations, and priorities.
- 3. **Resettlement and Rehabilitation:** Develop a comprehensive Resettlement and Rehabilitation (R&R) policy to ensure the well-being and livelihoods of the affected communities.
- 4. Biodiversity Conservation and Forest Management: Implement strict measures to protect and conserve the forest ecosystem and biodiversity in the project area.
- 5. Disaster Preparedness and Risk Mitigation: Conduct a detailed risk assessment and develop a disaster management plan to handle unforeseen contingencies such as floods, landslides, or earthquakes.
- 6. Monitoring and Evaluation: Establish an independent monitoring and evaluation mechanism to ensure compliance with environmental and social safeguards.

By adopting a rational policy that incorporates these measures, the Government of India can effectively deal with unforeseen contingencies associated with constructing a dam in a mountain valley bond by forests and inhabited by ethnic communities.

Q5. (b) Explain the process of resolving ethical dilemmas in Public Administration. (150 words) [10]

Approach to question:

Resolving Ethical Dilemmas in Public Administration:

- **1. Identify the dilemma:** Recognize the conflicting values or principles involved in the situation.
- **2. Gather information:** Collect relevant facts and examine the context to understand the implications of different actions.
- 3. Analyze the options: Consider various courses of action and evaluate their potential consequences.
- 4. Apply ethical frameworks: Utilize ethical theories or principles like utilitarianism, deontology, or virtue ethics to guide decision-making.

Answer:

Resolving Ethical Dilemmas in Public Administration:

- **1. Identify the ethical dilemma:** The first step in resolving ethical dilemmas in public administration is to clearly identify the ethical dilemma at hand.
- 2. **Gather relevant information:** Once the ethical dilemma is identified, it is essential to gather all the relevant information related to the issue.
- 3. Analyze ethical considerations: Conduct a thorough analysis of the ethical considerations involved in the dilemma.
- 4. **Consult ethical guidelines and standards:** Public administrators should refer to established ethical guidelines and standards such as codes of conduct, professional ethics, and organizational policies.

By following these steps, public administrators can navigate complex ethical dilemmas and make decisions that uphold the highest ethical standards in public administration.

- **Q6.** What do each of the following quotations mean to you in the present context?
 - (b) "The true rule, in determining to embrace, or reject anything, is not whether it has any evil in it; but whether it has more evil than good. There are few things wholly evil or wholly good. Almost everything, especially of governmental policy, is an inseparable compound of the two; so that our best judgement of the preponderance between them is continually demanded". - Abraham Lincoln. (150 words) [10]

Approach to question:

In the present context, the following quotations by Abraham Lincoln hold significant meaning:

1. "The true rule, in determining to embrace or reject anything, is not whether it has any evil in it; but whether it has more evil than good".

Judging the worthiness of an idea, policy, or decision should not be based solely on the presence of evil or good aspects. Instead, the focus should be on assessing whether the overall good outweighs the evil. This implies the need for a balanced evaluation of pros and cons before making any choices.

2. "There are few things wholly evil or wholly good. Almost everything, especially of governmental policy, is an inseparable compound of the two; so that our best judgement of the preponderance between them is continually demanded".

> Most things, including governmental policies, cannot be categorized as completely good or completely evil. They consist of a mixture of both. It is our responsibility to constantly evaluate and discern which element prevails in a given situation. This emphasizes the need for critical analysis and decision-making based on the predominant aspect, whether good or evil.

Overall, these quotations remind us to adopt a nuanced perspective and exercise careful judgment by weighing the balance of good and evil in order to make informed decisions in the current context.

Answer:

In the present context, the quotation by Abraham Lincoln holds significant relevance as it emphasizes the importance of weighing the balance between good and evil when making decisions, particularly in the realm of governmental policies. The following points outline the meaning of this quotation in the present context:

- 1. **Perspective on embracing or rejecting:** Lincoln suggests that the decision to embrace or reject something should not be based solely on whether it has any evil aspects.
- 2. The nuanced nature of good and evil: Lincoln highlights that few things are entirely good or entirely evil.
- 3. Governmental policy as an inseparable compound: The quotation specifically mentions governmental policy as an inseparable compound of good and evil.
- 4. Continual demand for judgment: Lincoln emphasizes that our best judgment of the preponderance between good and evil is continually demanded. This highlights the ongoing nature of decision-making and the need for constant evaluation and re-evaluation in the face of changing circumstances.
- 5. The significance of balance and prudence: The quotation underscores the importance of exercising prudence and wisdom in weighing the balance between good and evil.

In conclusion, Abraham Lincoln's quotation emphasizes the need to consider the balance between good and evil when making decisions, particularly in the realm of governmental policy.

Q6. (b) "Anger and intolerance are the enemies of correct understanding." – Mahatma Gandhi. (150 words) [10]

Approach to question:

- **1.** Anger and intolerance hinder our ability to comprehend things accurately.
- 2. Mahatma Gandhi emphasizes that these negative emotions act as barriers to achieving correct understanding.
- 3. In the present context, this quote reminds us of the importance of empathy and open-mindedness.
- 4. It serves as a reminder to approach discussions and conflicts with a calm and tolerant mindset.
- 5. By avoiding anger and intolerance, we can foster an environment conducive to meaningful dialogue and mutual understanding.

Answer:

In the present context, the following quotations by Mahatma Gandhi holds immense relevance and significance. Let's explore each point and understand what they mean:

- 1. Anger as an enemy: Gandhi's words highlight the detrimental effects of anger. In today's fast-paced and interconnected world, anger has become a prevalent emotion, often fueled by various factors like stress, conflicts, and societal pressures.
- 2. Intolerance as an enemy: Gandhi's philosophy underscores the importance of tolerance and acceptance. In the current times, we witness increasing levels of intolerance towards diverse opinions, beliefs, and lifestyles.
- Enemies of correct understanding: Gandhi identifies anger and intolerance as the enemies of correct understanding.
- 4. **Importance of correct understanding:** Gandhi's words remind us of the significance of correct understanding in today's context.

In conclusion, Mahatma Gandhi's quotation emphasizes the detrimental effects of anger and intolerance on correct understanding. In the present context, these words serve as a guiding principle, reminding us to tame our anger, embrace tolerance, and cultivate an open mind to achieve true comprehension and foster harmonious relationships in our society.

Q6. (c) "Falsehood takes the place of truth when it results in unblemished common good". – Tirukkural.

(150 words) [10]

Approach to question:

In the present context, the following quotations hold significant meaning:

1. "Falsehood takes the place of truth when it results in unblemished common good". - Tirukkural.

- **2.** Falsehood can be justified when it leads to an overall beneficial outcome without causing harm or damage.
- **3.** Sometimes, the greater good may require temporary compromises on truth to maintain harmony and progress.
- **4.** This quote emphasizes the ethical dilemma of balancing truth and the collective welfare of society.
- 5. It highlights the complexity of decision-making where the consequences must be weighed against the inherent value of truth.

Answer:

"Falsehood takes the place of truth when it results in unblemished common good". - Tirukkural.

In the present context, the above quotation from the Tirukkural holds profound significance.

- **1. Falsehood:** Falsehood refers to the act of deliberately distorting or concealing the truth.
- 2. Takes the place of truth: This phrase emphasizes the alarming trend of truth being overshadowed or substituted by falsehoods.
- **3. Unblemished common good:** The concept of unblemished common good refers to the welfare and benefit of society as a whole, untarnished by any adverse consequences.

It prompts us to critically evaluate situations where falsehoods are employed for seemingly beneficial ends. However, it is essential to exercise caution while interpreting this quotation, as the potential for abuse and manipulation in such circumstances is high.

In conclusion, the quotation by Tirukkural suggests that falsehoods may find acceptance when they lead to unblemished common good. In the present context, it serves as a reminder to remain vigilant about the spread of falsehoods and to weigh the ethical implications of sacrificing truth for short-term benefits. The pursuit of the common good must always be aligned with honesty, transparency, and a commitment to fostering an informed society.

SECTION B

Q7. Rakesh is a responsible district level officer, who enjoys the trust of his higher officials. Knowing his honesty, the government entrusted him with the responsibility of identifying the beneficiaries under a health care scheme meant for senior citizens.

The criteria to be a beneficiary are the following:

- (a) 60 years of age or above.
- (b) Belonging to a reserved community.
- (c) Family income of less than 1 Lakh rupees per annum.

(d) Post-treatment prognosis is likely to be high to make a positive difference to the quality of life of the beneficiary.

One day, an old couple visited Rakesh's office with their application. They have been the residents of a village in his district since their birth. The old man is diagnosed with a rare condition that causes obstruction in the large intestine. As a consequence, he has severe abdominal pain frequently that prevents him from doing any physical labour. The couple has no children to support them. The expert surgeon whom they contacted is willing to do the surgery without charging any fee. However, the couple will have to bear the cost of incidental charges, such as medicines, hospitalization, etc., to the tune of rupees one lakh. The couple fulfils all the criteria except criterion 'b'. However, any financial aid would certainly make a significant difference in their quality of life.

How should Rakesh respond to the situation? (250 words) [20]

Approach to question:

Rakesh should consider the following points in his response to the situation:

- **1. Evaluate the eligibility criteria:** Assess if the couple meets all the other criteria for the health care scheme, except for belonging to a reserved community.
- 2. Examine the significance of financial aid: Consider the potential positive impact of financial assistance on the couple's quality of life, given their medical condition and lack of support.
- **3. Seek guidance from higher officials:** Consult with superiors or higher authorities regarding a possible exception to the reserved community criterion, considering the couple's unique circumstances.
- 4. **Consider alternative support options:** Explore alternative avenues for financial assistance, such as local charitable organizations, NGOs, or government schemes specifically designed for cases like the couple's.
- 5. **Provide guidance and support:** Assist the couple in accessing information about available support systems, both financial and healthcare-related, to ensure they receive the necessary medical treatment and care.

Answer:

Rakesh, being a responsible district level officer entrusted with the task of identifying beneficiaries under a healthcare scheme for senior citizens, faces a dilemma when an old couple visits his office with an application. The couple fulfills all the criteria except criterion 'b', which states that the beneficiary should belong to a reserved community. However, they desperately need financial aid to improve their quality of life. In such a situation, Rakesh should respond in the following manner:

- **1. Assess the couple's situation:** Rakesh should carefully evaluate the old couple's condition and circumstances.
- 2. Analyze the overall intent of the scheme: Rakesh should review the primary objectives of the healthcare scheme for senior citizens.
- 3. Consult with higher officials: Rakesh should seek guidance from his higher officials, explaining the situation and requesting their advice on how to proceed.
- **4. Explore alternative options:** Rakesh should explore other possible avenues to provide assistance to the old couple.
- 5. Consider compassionate grounds: Rakesh should take into account the exceptional circumstances faced by the couple.
- 6. Engage with relevant stakeholders: Rakesh should engage in discussions with the expert surgeon and other healthcare professionals involved in the case.
- 7. Seek legal and policy advice: Rakesh should consult legal and policy experts to understand if any provisions exist that can provide flexibility in exceptional cases like the old couple's.

In conclusion, Rakesh should consider the unique circumstances of the old couple, consult with higher officials and experts, explore alternative options, and make a decision based on compassion and the overall intent of the healthcare scheme for senior citizens. His response should be guided by the desire to improve the couple's quality of life while adhering to the principles and guidelines of the scheme.

Q8. As a senior officer in the Ministry, you have access to important policy decisions and upcoming big announcements such as road constructions projects before they are notified in the public domain. The Ministry is about to announce a mega road project for which the drawings are already in place. Sufficient care was taken by the planners to make use of the government land with the minimum land acquisition from private parties. Compensation rate for private parties was also finalized as per government rules. Care was also taken to minimize deforestation. Once the project is announced, it is expected that there will be a huge spurt in real estate prices in and around that area.

Meanwhile, the Minister concerned insists that you realign the road in such a way that

it comes closer to his 20 acres farmhouse. He also suggests that he would facilitate the purchase of a big plot of land in your wife name at the prevailing rate which is very nominal, in and around the proposed mega road project. He also tries to convince you by saying that there is no harm in it as he is buying the land legally. He even promises to supplement your savings in case you do not have sufficient funds to buy the land. However, by the act of realignment, a lot of agricultural lands has to be acquired, thereby causing a considerable financial burden on the government, and also the displacement of the farmers. As if this is not enough, it will involve cutting down of a large number of trees denuding the area of its green cover.

Faced with this situation, what will you do? Critically examine various conflicts of interest and explain what your responsibilities are as a public servant.

(250 words) [20]

Approach to question:

As a senior officer in the Ministry, faced with the situation where the Minister insists on realigning the road for personal benefit, the conflicts of interest and responsibilities are as follows:

Conflicts of interest:

- 1. **Personal gain:** The Minister's request to realign the road closer to his farmhouse and facilitate the purchase of land in your wife's name creates a conflict of interest.
- 2. **Financial burden:** Realignment would require acquiring agricultural land, causing a financial burden on the government.

Responsibilities as a public servant:

- **1. Integrity and transparency:** Upholding the principles of integrity and transparency, prioritize the public interest over personal gains.
- 2. **Rule of law:** Adhere to government rules and regulations, ensuring that decisions are made in a fair and just manner.

Considering these conflicts of interest and responsibilities, it is imperative to prioritize the public interest, adhere to ethical standards, and reject any attempts to misuse public resources for personal gains.

Answer:

As a senior officer in the Ministry, it is crucial to uphold the principles of integrity, transparency, and ethical conduct. The following points outline the various aspects of the situation:

1. Conflicts of Interest:

(a) **Personal Gain:** The Minister's request to realign the road closer to his farmhouse and

facilitate the purchase of land for your wife at a nominal rate clearly demonstrates a personal interest in the matter.

(b) Financial Burden: The proposed realignment would involve acquiring agricultural lands, leading to a considerable financial burden on the government.

2. Responsibilities as a Public Servant:

- (a) Upholding Public Interest: As a public servant, your primary responsibility is to serve the best interests of the public and ensure equitable outcomes. This involves making decisions that prioritize the greater good over personal gains or interests.
- (b) Following Legal and Ethical Guidelines: Public servants are expected to adhere to legal and ethical guidelines, maintaining the highest standards of integrity and transparency in their actions.

3. Course of Action:

- (a) **Reject Personal Influence:** As a public servant, it is imperative to firmly decline the Minister's request for realignment and land acquisition that primarily benefits his personal interests.
- (b) **Report the Situation:** Document the interaction with the Minister and report the matter to higher authorities or an appropriate oversight body, ensuring transparency and accountability.
- (c) Advocate for Public Interest: Engage with stakeholders, including affected farmers and environmental experts, to assess the potential impact of the road project.

In conclusion, the situation poses significant conflicts of interest, highlighting the need for public servants to act in accordance with their responsibilities. Upholding the principles of integrity, transparency, and the greater public interest should guide decision-making, even in the face of personal temptations or pressure.

Q9. It is a State where prohibition is in force. You are recently appointed as the Superintendent of Police of a district notorious for illicit distillation of liquor. The illicit liquor leads to many death, reported and unreported, and causes a major problem for the district authorities.

The approach till now had been to view it as a law and order problem and tackle it accordingly. Raids, arrest, police cases, and criminal trials – all these had only limited impact. The problem remains as serious as ever.

Your inspections show that the parts of the district where the distillation flourishes are economically, industrially and educationally backward. Agriculture is badly affected by

poor irrigation facilities. Frequent clashes among communities gave boost to illicit distillation. No major initiatives had taken place in the past either from the government's side or from social organizations to improve the lot of the people.

Which new approach will you adopt to bring the problem under control? (250 words) [20]

Approach to question:

New approach to bring the problem under control:

- **1. Adopt a comprehensive approach:** Address the issue of illicit distillation by considering its underlying causes, including economic, industrial, and educational backwardness, poor irrigation facilities, and community conflicts.
- 2. **Promote development:** Focus on improving the economic and educational conditions in the affected areas through targeted initiatives, such as providing better irrigation facilities, promoting skill development programs, and attracting industries to create employment opportunities.
- 3. **Community engagement:** Encourage active participation of social organizations and communities to create awareness about the ill effects of illicit liquor and establish community-driven initiatives for its eradication.

Answer:

New Approach to Control the Illicit Liquor Problem in a Prohibition State

- 1. **Comprehensive Understanding:** As the newly appointed Superintendent of Police, the first step would be to gain a comprehensive understanding of the issue..
- 2. Holistic Approach: Recognizing that the problem extends beyond a mere law and order issue, a holistic approach will be adopted.
- **3. Stakeholder Collaboration:** A collaborative approach involving multiple stakeholders will be fostered.
- 4. Socio-economic Development: Given that the areas where illicit distillation thrives are economically, industrially, and educationally backward, priority will be given to socio-economic development.
- Community Engagement: Active involvement of the local community is crucial for the success of any strategy.
- 6. Rehabilitation and Alternative Livelihoods: Recognizing that the problem of illicit distillation may arise due to lack of alternative livelihood options, rehabilitation programs will be initiated.
- 7. Educational Initiatives: Improving the educational infrastructure and quality of education will be prioritized.
- 8. Strengthening Law Enforcement: While the new approach emphasizes addressing the root causes, effective law enforcement remains crucial.

- **9. Monitoring and Evaluation:** Regular monitoring and evaluation of the implemented strategies will be conducted to assess their effectiveness.
- **10.** Long-term Sustainable Solutions: It is essential to recognize that solving the problem of illicit distillation requires sustained efforts over the long term.

By adopting this comprehensive and holistic approach, the Superintendent of Police can bring the problem of illicit distillation under control. The combined efforts of various stakeholders, along with socio-economic development initiatives and strong law enforcement, will pave the way for a safer and prosperous district, free from the clutches of illicit liquor.

Q10. A big corporate house is engaged in manufacturing industrial chemicals on a large scale. It proposes to set upon the additional unit. Many states rejected its proposal due to the detrimental effect on the environment. But one state government acceded to the request and permitted the unit close to a city, brushing aside all opposition.

The unit was set up 10 years ago and was in full swing till recently. The pollution caused by the industrial effluents was affecting the land, water and crops in the area. It was also causing serious health problems to human beings and animals. This gave rise to a series of agitation thousands of people took part, creating a law and order problem necessitating stern police action. Following the public outcry, the State government ordered the closure of the factory.

The closure of the factory resulted in the unemployment of not only those workers who were engaged in the factory but also those who were working in the ancillary units. It also very badly affected those industry which depended on the chemicals manufactured by it.

As a senior officer entrusted with the responsibility of handling this issues, how are you going to address it? (250 words) [20]

Approach to question:

- **1.** Conduct a thorough environmental impact assessment to understand the extent of damage caused by the industrial pollution.
- 2. Implement measures to remediate and restore the affected land, water, and crops.
- **3.** Provide medical assistance and support to individuals suffering from health problems due to pollution.
- **4.** Facilitate skill development programs and job placement for the unemployed workers and ancillary unit employees.

5. Explore alternative industries and encourage diversification to mitigate the economic impact on dependent industries.

Answer:

6.

7.

As a senior officer entrusted with the responsibility of handling the issues arising from the closure of the industrial unit, there are several key steps that can be taken to address the situation. The following points outline a comprehensive approach to tackling the problems faced by the affected workers, ancillary units, and industries dependent on the chemicals manufactured by the unit:

- **1. Environmental Impact Assessment:** Conduct a thorough assessment of the environmental damage caused by the industrial effluents.
- 2. Health and Rehabilitation Measures: Prioritize the well-being of the affected individuals, both in terms of human health and the environment.
- 3. Skill Development and Job Opportunities: Recognize the unemployment crisis resulting from the closure of the factory.
- 4. **Financial Support and Compensation**: Extend financial support to the affected workers and ancillary units during their period of unemployment.
- 5. Sustainable Development Initiatives: Promote sustainable practices in industries and businesses within the region.
 - **Environmental Regulations and Enforcement:** Strengthen environmental regulations and enforcement mechanisms to prevent similar incidents in the future.
 - **Public Awareness and Engagement:** Conduct awareness campaigns to educate the local population about the importance of environmental conservation and the potential consequences of unchecked industrial activities.
- 8. **Research and Development:** Invest in research and development efforts to find innovative solutions for environmental remediation and sustainable industrial practices.
- **9. Stakeholder Dialogue:** Facilitate constructive dialogue between the affected workers, ancillary units, industries, environmental activists, and the government.
- **10. Monitoring and Evaluation:** Establish a robust monitoring and evaluation framework to assess the progress and effectiveness of the implemented measures.

By adopting a comprehensive approach that prioritizes environmental sustainability, public health, and socioeconomic welfare, it is possible to address the challenges arising from the closure of the industrial unit.

Q11. Dr X is a leading medical practitioner in a city. He has set up a charitable trust through which he plans to establish a superspeciality hospital in the city to cater to the medical needs of all sections of the society. Incidentally, that part of the State had been neglected over the years. The proposed hospital would be a boon for the region.

You are heading the tax investigation agency of that region. During an inspection of the doctor's clinic, your officers have found out some major irregularities. A few of them are substantial which had resulted in considerable withholding of tax that should be paid by him now. The doctor is cooperative. He undertakes to pay the tax immediately.

However, there are certain other deficiencies in his tax compliance which are purely technical in nature. If these technical defaults are pursued by the agency, considerable time and energy of the doctor will be diverted to issues which are not so serious, urgent or even helpful to the tax collection process. Further, in all probability, it will hamper the prospects of the hospital coming up.

There are two options before you:

- 1. Taking a broader view, ensure substantial tax compliance and ignore defaults that are merely technical in nature.
- 2. Pursue the matter strictly and proceed on all fronts, whether substantial or merely technical.

As the head of the tax agency, which course of action will you opt for and why?

(250 words) [20]

Approach to question:

As the head of the tax agency, I would opt for the first option, which is to ensure substantial tax compliance and ignore defaults that are merely technical in nature. This approach takes a broader view and recognizes the greater benefit of establishing a super-speciality hospital in a neglected region. It avoids diverting the doctor's time and energy to non-serious issues and supports the timely completion of the hospital project.

Answer:

As the head of the tax investigation agency, the decision to be made regarding the tax irregularities discovered in Dr X's clinic is crucial. Let us examine the two options before us:

Option 1: Taking a broader view, ensure substantial tax compliance and ignore defaults that are merely technical in nature.

1. Upholding the greater good: By focusing on substantial tax compliance, the agency can ensure that Dr X pays the necessary taxes immediately.

- 2. **Prioritizing societal welfare:** The establishment of a super-speciality hospital in the neglected region will be a significant boon for the community.
- **3. Optimizing resource allocation:** By not pursuing technical defaults, the agency can save considerable time and energy of both the doctor and its own officers.

Option 2: Pursue the matter strictly and proceed on all fronts, whether substantial or merely technical.

- **1 Ensuring overall tax compliance:** By pursuing all tax defaults, including technical ones, the agency sends a strong message about the importance of adherence to tax laws.
- 2. Maintaining consistency and fairness: Treating all taxpayers equally, irrespective of the nature of their defaults, ensures fairness in the tax system.
- 3. Avoiding precedents and future challenges: Ignoring technical defaults in this case might set a precedent for leniency towards other taxpayers, creating challenges in enforcing tax compliance uniformly.

This decision balances the need for substantial tax compliance with the goal of facilitating the establishment of the hospital. It optimizes the allocation of resources, prioritizes societal welfare, and avoids diverting the doctor's time and energy towards issues that are not urgent or helpful to the tax collection process. By focusing on substantial tax compliance, the agency can fulfill its responsibility while also contributing to the betterment of the community.

Q12. Edward Snowden, a computer expert and former CIA administrator, released confidential government documents to the press about the existence of government surveillance programmes. According to many legal experts and the US Government, his action violated the Espionage act of 1971, which identified the leak of state secret as an act of treason. Yet, despite the fact that he broke the law, Snowden argued that he had a moral obligation to act. He gave a justification for his "whistle blowing" by stating that he had a duty "to inform the public as to that which is done in their name and that which is done against them".

According to Snowden, the Government's violation of privacy had to be exposed regardless of legality since more substantive issues of social action and public morality were involved here. Many agreed with Snowden. Few argued that he broke the law and compromised national security, for which he should be held accountable.

Do you agree that Snowden's actions were ethically justified even if legally prohibited? Why or why not? Make an argument by weighing the competing values in this case. (250 words) [20]

Approach to question:

- 1. Whistleblowing as a moral duty: Snowden believed he had a moral obligation to inform the public about the government's surveillance programs, highlighting the importance of transparency and accountability in a democratic society.
- 2. Protection of privacy rights: Snowden's actions shed light on the government's violation of privacy rights, emphasizing the significance of individual liberties and the need to protect them from intrusive surveillance practices.
- 3. Public interest and informed consent: Snowden argued that the public has a right to know what is being done in their name and against them, emphasizing the importance of an informed citizenry in shaping public policies and holding governments accountable.

In weighing these competing values, the ethical justification for Snowden's actions lies in the importance of protecting individual privacy rights, promoting government transparency, and fostering an informed citizenry.

Answer:

Edward Snowden, a computer expert and former CIA administrator, released confidential government documents to the press about the existence of Government surveillance programs. While the US Government considered his actions a violation of the Espionage Act of 1971, Snowden argued that he had a moral obligation to inform the public about the Government's violation of privacy. This essay aims to evaluate the ethical justification of Snowden's actions by considering the competing values at play.

- 1. Duty to Protect Privacy: Snowden's argument rests on the belief that individuals have a fundamental right to privacy. The Government's widespread surveillance programs, as revealed by Snowden, violated this right.
- 2. **Public Interest:** Snowden's whistleblowing exposed the extent of government surveillance, sparking a global debate on privacy rights.
- 3. National Security Concerns: Critics argue that Snowden's actions compromised national security by revealing sensitive information to the public and potential adversaries.
- 4. **Rule of Law:** The Espionage Act of 1971, which Snowden violated, was enacted to safeguard national security and prevent unauthorized disclosures of classified information.

Snowden's actions present a complex ethical dilemma, balancing the competing values of privacy, public interest, national security, and the rule of law. While he believed that his duty to protect privacy and inform the public justified his action.

However, by exposing the extent of government surveillance and initiating a global conversation on privacy, Snowden's actions brought attention to a critical issue. The debate sparked by his revelations led to reforms and increased scrutiny of surveillance programs, ensuring a more informed public discourse on the balance between security and privacy.